

2006 INNOVATIONS AWARDS PROGRAM

APPLICATION

Deadline: March 4, 2006

INSTRUCTIONS: Complete and submit this document electronically if possible, preferably in Microsoft Word format (.doc or rtf). This application is also available at www.csg.org, in the Programs section. Determine the appropriate "Change Driver" from the enclosed matrix and indicate that in the appropriate space listed below. Keep in mind that the matrix is only meant to show potential relationships between change drivers, trends and issues, and is not exhaustive. **Be advised that CSG reserves the right to use or publish in other CSG products and services the information that you provide in this Innovations Awards Program Application. If you object to CSG potentially using or publishing the information contained in this application in other CSG products and services, please advise us in a separate attachment to your program's application.**

ID #: 06-W-15WA

Change Driver: Globalization/Role
of Government
State: Washington

1. Program Name: *Statewide Integrated Intelligence System and the Washington Joint Analytical Center (WAJAC).*
2. Administering Agency: *Washington State Patrol, Washington Association of Sheriffs and Police Chiefs (WASPC), Seattle Field Office of the Federal Bureau of Investigation (FBI).*
3. Contact Person (Name and Title): *Lieutenant Keith Huntley, Washington State Patrol*
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9. Please provide a two-sentence description of the program:

WAJAC is a central fusion center for all criminal intelligence in the state that provides an "all-crimes" approach to terrorism prevention. Housed with the FBI's Field Intelligence Group (FIG), this fusion center includes representatives from the Washington State Patrol (WSP), local sheriff departments, local police departments, Washington Army National Guard, Department of Corrections and corporations such as the Boeing Company.

10. How long has this program been operational (month and year)? **Note: the program must be between 9 months and 5 years old on March 4, 2006 to be considered.**

This program has been in operation since 2003.

11. Why was the program created? What problem[s] or issue[s] was it designed to address? **Indicate how the program applies to the “change driver” that you listed above.**

The program was created in response to the terrorist acts of September 11, 2001, and the 9/11 Commission’s criticism of our government’s inability to “connect the dots”. A significant intelligence gap existed in the state of Washington prior to 9/11; stovepiping of intelligence information and an inability to analyze terrorism related data.

12. Describe the specific activities and operations of the program in chronological order.

The WAJAC collects intelligence information from multiple sources including local police agencies, governmental entities and private industry. Information is compared with data maintained by the FBI and analyzed to determine if a threat against the state exists. If a threat of terror is discovered, this information is forwarded to the Joint Terrorism Task Force (JTTF) for further investigation.

If the information results in other organized criminal activity, then WAJAC personnel assist local law enforcement agencies in developing a criminal case.

WAJAC disseminates threat assessments via periodic bulletins and comprehensive written projects. The information WAJAC provides allows law enforcement officials to make the best use of their resources in dealing with a known threat.

13. Why is the program a new and creative approach or method?

The co-location of the WAJAC with the FBI’s FIG was the first of its kind in the nation. Never before have federal and local entities worked so close with each other toward a common goal. WAJAC and FIG personnel, housed within the same office, work seamlessly and share critical intelligence real-time. Participating agencies include the following:

WAJAC

Washington State Patrol
King County Sheriff’s Office
Bellevue Police Department
Washington National Guard
*Washington State Dept. of Corrections

FIG

Department of Homeland Security
Transportation Security Administration
Coast Guard Intelligence
Naval Criminal Investigative Service
Defense Criminal Investigations Service

*Boeing Company

Federal Bureau of Prisons

Central Intelligence Agency

(*Soon to be assigned)

Federal Bureau of Investigation

All personnel assigned to both units have access to all of the FBI's resources and the proximity to the JTTF allows for critical investigations to be handled almost immediately.

14. What were the program's start-up costs? (Provide details about specific purchases for this program, staffing needs and other financial expenditures, as well as existing materials, technology and staff already in place.)

Local agencies and the WSP fund the salaries and other associated costs for all personnel within the WAJAC. Analytical support is funded through the Law Enforcement Terrorism Prevention Program Grant (LETPP).

To maintain this program into the future without grant assistance and to fund all local investigators and analysts costs about four million dollars per year.

Administrative expenses such as rent and technology costs are borne by the FBI.

15. What are the program's annual operational costs?

To maintain this program without grant assistance and to fund the expenses related to all employees amounts to about four million dollars per year.

16. How is the program funded?

This program is funded through local agency budgets and the LETPP Grant. Other expenses are paid by the FBI.

17. Did this program require the passage of legislation, executive order or regulations? If YES, please indicate the citation number.

An agreement was drafted in 2003 that essentially put this program into motion. Known as the Statewide Integrated Intelligence Plan (SIIP), the three signatories included the Washington State Patrol, the Seattle Office of the Federal Bureau of Investigation, and the Washington Association of Sheriffs and Police Chiefs.

No other legislation or regulation was required.

18. What equipment, technology and software are used to operate and administer this program?

Multiple database programs that house significant information are used to the fullest extent. These include the FBI's Guardian Program, the Western States Information

Network (WSIN), the Law Enforcement Information Exchange (LiNx) as well as several others. Analysts are also provided powerful software programs such as Penlink and Analyst Notebook to assist investigators in interpreting vast amounts of information.

19. To the best of your knowledge, did this program originate in your state? If YES, please indicate the innovator's name, present address, telephone number and e-mail address.

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20. Are you aware of similar programs in other states? If YES, which ones and how does this program differ?

Similar programs exist in a few other states including Arizona's Counter Terrorism Information Center (ACTIC); however, no other center maintains the close local-federal relationship demonstrated in the WAJAC.

21. Has the program been fully implemented? If NO, what actions remain to be taken?

WAJAC has been in operation since 2003. Best business practices are being developed and improved through a working group that meets bi-weekly.

22. Briefly evaluate (pro and con) the program's effectiveness in addressing the defined problem[s] or issue[s]. Provide tangible examples.

In 2005, WAJAC personnel produced the following, (a 250 percent increase in activity since its inception):

- 66 Threat or Intelligence Bulletins disseminated*
- 46 Intelligence products completed*
- 4,281 Records checked*
- 7,718 Intelligence Information Reports reviewed and Disseminated*

As a new program in this state, WAJAC is in the process of identifying the expectations and needs of its customers. The major obstacle to overcome is trust in this system and trust in all those participating within the center.

WAJAC is working to develop a strong relationship with the 200 plus law enforcement agencies in this state and to provide a conduit for the collection of intelligence from the patrol officer to private corporations.

23. How has the program grown and/or changed since its inception?

WAJAC has grown in the number of personnel assigned to the center and is changing with the assignment of additional stakeholders including private entities and other governmental agencies.

24. What limitations or obstacles might other states expect to encounter if they attempt to adopt this program?

The predominate obstacle other states will encounter is the breaking of traditional communication barriers and the development of trust between multiple governmental agencies.

Add space as appropriate to this form.

Return a completed application electronically to innovations@csg.org or mail the paper copy to:

CSG Innovations Awards 2006
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Deadline: All original applications must be received by March 4, 2006 to be considered for a 2006 Innovations Award.